

RE-EURECA-PRO

The Research and Innovation Dimension of the European University on Responsible Consumption and Production

Participants:

Montanuniversität Leoben, Mittweida University of Applied Sciences, Technische Universität Bergakademie Freiberg, University of León, University of Petrosani, Silesian University of Technology, Technical University of Crete

WP 6:

INCLUSIVENESS OF SCIENTIFIC COMMUNITIES, University of Petroșani

Grant Agreement No.: 101035798 Project duration: 01.09.2021 – 31.08.2024



This project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement No 101035798



Content

Abbreviations	3
	_
Glossary of topics	5



Abbreviations

АНР	analytic hierarchy process
AROPE	At risk of poverty or social exclusion
ВІСН	Bureau of Intervention in Cases of Harassment
D	Deliverable
D&I	diversity and inclusion
EASIE	European Agency Statistics on Inclusive Education
ERG	Employee resource group
ESSPROS	European system of integrated social protection statistics (ESSPROS)
EU	European Union
EU-SILC	EU statistics on income and living conditions
GEMR	Global Education Monitoring Report
HDI	Human development index
HR	Human resources
HRM	Human resource management
HSMW	Mittweida University of Applied Sciences, Germany
ICT	Information and Communication Technology
ILO	International Labour Organization
ISG	Indicators' Sub-Group
MIPE	Ministry of Investments and European Projects, Romania
MUL	Montanuniversität Leoben, Austria
ΜΡΙ	Global Multidimensional Poverty Index
MS	Member State
OECD	The Organisation for Economic Co-operation and Development
ОМС	Open method of coordination
R&D	Research and Development
R&I	Research and Innovation
SMSD	Severe material and social depravation rate
SPC	Social Protection Committee
SUT	Silesian University of Technology, Poland
т	Task
TUC	Technical University of Crete, Greece
TUBAF	Technische Universität Bergakademie Freiberg, Germany
UHASSELT	Hasselt University, Belgium
ULE	University of León, Spain
UIS	UNESCO Institute for Statistics



UN	United Nations
UNESCO	United Nations Educational, Scientific and Cultural Organization
UNDP	United Nations Development Programme
UP	University of Petrosani, Romania
WCED	World Commission on Environment and Development, UN
WHO	World Health Organization
WP	Work Package



Glossary of topics

Term	Definition	Source
Accessibility	extent to which workplace environments, systems,	ISO 30415:2021 Human resource
	and organizational products and services are	management — Diversity and
	accessible and can be used by the broadest range of	inclusion,
	people.	https://www.iso.org/standard/71
		<u>164.html</u>
Accommodate	adapt to or adjust to. The aim of accommodating	ISO 30415:2021 Human resource
	specific needs is to enable people with differing	management — Diversity and
	abilities to gain access to work and contribute to the	inclusion,
	organization.	https://www.iso.org/standard/71 164.html
	Adjustments can vary according to differing abilities, specific individual needs and circumstances. For	<u>104.mm</u>
	example, having organizational policies that cover	
	making adjustments to premises, working hours, job	
	responsibilities and equipment, and providing	
	accessible information and assistive technologies, as	
	well as time for treatment and rehabilitation, when	
	applicable.	
Accommodations	modifications or provisions made for an individual	Princeton University, Policy on
	with a disability to provide access or enable them to	Disability and Accessibility, April
	perform the essential functions of a role. Depending	2021,
	on the specific circumstances and the documentation	https://inclusive.princeton.edu/a
	received, accommodations may include:	ddressing-
	Academic accommodations;	concerns/policies/policy-
	Housing and dining accommodations;	disability-and-accessibility
	Modifications to University policies, rules	
	and regulations as applied to the individual;	
	• Environmental adjustments such as the removal of architectural, communication, or	
	transportation barriers;	
	Auxiliary aids and services;	
	 Modified work schedules or job 	
	restructuring.	
Accountability	obligation of a person or organization to account for	ISO 30415:2021 Human resource
	their activities or accept responsibility for those	management — Diversity and
	activities. The activities can, for example, include the	inclusion,
	completion of a deliverable or task, and accepting	https://www.iso.org/standard/71
	responsibility can involve disclosing the results of the	<u>164.html</u>
	activities in a transparent manner.	
Adverse impact	outcome that is disadvantageous and potentially	ISO 30415:2021 Human resource
	discriminatory for individuals and groups of people.	management — Diversity and
		inclusion
		https://www.iso.org/standard/71 164.html
Age	the time elapsed from the birth of a person to a	Zamfir C., Vlăsceanu L. (coord.),
	certain moment of observation. It constitutes a very	Dictionary of sociology, Babei
	significant demographic variable in sociological	Publishing house, București,
	surveys,	1998, p.659
	childhood, adolescence, youth, maturity and old age	
	, , , , ,0-	



	are usually taken into account.	
Anxiety	affective state characterized by a feeling of restlessness, insecurity, of diffuse disorder, both physical and mental, of waiting for an indeterminate danger in connection with which there are uncertainties if it can be successfully faced. It appears as a reaction to stress. Calmness and serenity indicate the absence of anxiety; a moderate level of anxiety is manifested by tension, restlessness, nervousness; internal feelings of fear, fright and panic indicate a very high level of anxiety.	Zamfir C., Vlăsceanu L. (coord.), Dicționar de sociologie, Editura Babei, București, 1998, p.44
At risk of poverty rate	is the share of people with an equated disposable income (after social transfer) below the at-risk-of- poverty threshold, which is set at 60 % of the national median equated disposable income after social transfers. This indicator does not measure wealth or poverty, but low income in comparison to other residents in that country, which does not necessarily imply a low standard of living.	https://ec.europa.eu/eurostat/st atistics- explained/index.php?title=Glossa ry:At-risk-of-poverty_rate
At risk of poverty or social exclusion (AROPE)	corresponds to the sum of persons who are either at risk of poverty, or severely materially and socially deprived or living in a household with a very low work intensity.	https://ec.europa.eu/eurostat/st atistics- explained/index.php?title=Glossa ry:At risk of poverty or social exclusion (AROPE)
Bias	particular tendency, trend, inclination, feeling or opinion especially that is preconceived or unreasonable. Bias can be both explicit and implicit. tendency, inclination or opinion that is preconceived or unreasoned that hinders impartial judgement. Bias can be unconscious, conscious or systematic.	ISO 30400:2016 - Human resource management — Vocabulary, <u>https://www.iso.org/obp/ui/#iso:</u> <u>std:iso:30400:ed-1:v1:en</u> ISO 30415:2021 Human resource management — Diversity and inclusion, <u>https://www.iso.org/standard/71</u> <u>164.html</u>
Career	pattern of work-related experiences that span a person's life.	ISO 30400:2016 - Human resource management — Vocabulary, <u>https://www.iso.org/obp/ui/#iso:</u> <u>std:iso:30400:ed-1:v1:en</u>
Career stage	distinct phase of a person's career. Career stages can include entry, establishment, advancement, maintenance, transition and maturity.	ISO 30400:2016 - Human resource management — Vocabulary, <u>https://www.iso.org/obp/ui/#iso:</u> <u>std:iso:30400:ed-1:v1:en</u>
Competence	ability to apply knowledge and skills to achieve intended results. Ability to mobilise and use internal resources such as	ISO 30400:2016 - Human resource management — Vocabulary, <u>https://www.iso.org/obp/ui/#iso:</u> <u>std:iso:30400:ed-1:v1:en</u> UNESCO Institute for Statistics,
	Asinty to movinge and use internal resources such as	



Competence	knowledge, skills and attitude, as well as external resources such as databases, colleagues, peers, libraries, instruments etc., to solve specific problems efficiently in real life situations. structure that defines the competence of people	http://uis.unesco.org/en/glossary
framework	within an organization.	resource management — Vocabulary, <u>https://www.iso.org/obp/ui/#iso:</u> <u>std:iso:30400:ed-1:v1:en</u>
Competence model	process of analysing and describing knowledge, skill and ability of people.	ISO 30400:2016 - Human resource management — Vocabulary, <u>https://www.iso.org/obp/ui/#iso:</u> <u>std:iso:30400:ed-1:v1:en</u>
Core competences	competences that are essential for an organization's success.	ISO 30400:2016 - Human resource management — Vocabulary, <u>https://www.iso.org/obp/ui/#iso:</u> <u>std:iso:30400:ed-1:v1:en</u>
Chronic illness	The disease that has a slow evolution, that has a lasting character.	https://dexonline.ro/definitie/cro nica
Decent work	work performed in conditions of freedom, equity, security and human dignity.	ISO 30415:2021 Human resource management — Diversity and inclusion, <u>https://www.iso.org/standard/71</u> 164.html
Delinquent Felon	person who has committed a crime.	https://dexonline.ro/definitie/del icventa
Delinquency	social phenomenon that consists in committing crimes.	https://dexonline.ro/definitie/del icventa
Disability	a physical or mental impairment that prevents the normal exercise of any bodily or mental functions or is demonstrable by accepted clinical or laboratory diagnostic techniques. Under applicable law, individuals are protected from discrimination based on a disability if they have such an impairment; have a record of such an impairment; or are regarded as having such an impairment.	Princeton University, Policy on Disability and Accessibility, April 2021 <u>https://inclusive.princeton.edu/a</u> <u>ddressing-</u> <u>concerns/policies/policy-</u> <u>disability-and-accessibility</u>
Disadvantaged populations	A population group at risk of education exclusion as a result of sex, location, poverty, disability, ethnicity, language, migration, displacement or other characteristics.	Global Education Monitoring Report (GEMR) <u>http://tcg.uis.unesco.org/wp-</u> <u>content/uploads/sites/4/2021/02</u> /Metadata-4
Discrimination	 is adverse treatment of an individual based on a protected characteristic, rather than individual merit. Examples of conduct that can constitute discrimination if based on an individual's protected characteristic include but are not limited to: Singling out or targeting an individual for different or less favourable treatment (e.g., more severe discipline, lower salary increase) because of their protected characteristic; 	Princeton University, Policy on Discrimination and/or Harassment, November 2020, <u>https://inclusive.princeton.edu/a</u> <u>ddressing-</u> <u>concerns/policies/policy-</u> <u>discrimination-andor-harassment</u>



	• Failing or refusing to hire or admit an individual	
	because of their protected characteristic;	
	• Terminating an individual from employment or an	
	educational program based on their protected	
	characteristic.	160, 20115, 2021, 11
Diversity	characteristics of differences and similarities	ISO 30415:2021 Human resource
	between people. Diversity includes factors that influence the identities and perspectives that people	management — Diversity and inclusion,
	bring when interacting at work. Diversity can support	https://www.iso.org/standard/71
	the development of workplace environments and	164.html
	practices that foster learning from others to gain	<u>10 mm</u>
	diverse perspectives on inclusiveness. Diversity	
	dimensions include the demographic and other	
	personal characteristics of the workforce, for	
	example age, disability, sex, sexual orientation,	
	gender, gender identity, race, colour, nationality,	
	ethnic or national origin, religion or belief, as well as	
	characteristics related to socio-economic context.	
	These are often identified and agreed upon	
	dimensions, which can be associated with legal requirements in different jurisdictions.	
Diversity and	assessment of the attitudes, norms, policies and	ISO 30400:2016 - Human
inclusion climate	processes associated with acceptance of diversity	resource management —
survey	and inclusion in an organization. The survey could	Vocabulary,
	include an internal or external audit.	https://www.iso.org/obp/ui/#iso:
		std:iso:30400:ed-1:v1:en
Diversity	formal or informal processes, including policies and	ISO 30400:2016 - Human
management	practices developed and implemented by	resource management —
	organizations, to effectively manage diversity and to	Vocabulary,
	foster inclusion among all organizational	https://www.iso.org/obp/ui/#iso:
Demestie vielenee	stakeholders.	std:iso:30400:ed-1:v1:en Zamfir C., Vlăsceanu L. (coord.),
Domestic violence	The set of conflicts in the family group that have the effect of mistreating the partner or the child	Dictionary of sociology, Babei
	effect of mistreating the partner of the child	Publishing house, Bucureşti,
		1998, p.659
Education	Processes by which societies deliberately transmit	UNESCO, ISCED 2011
	their accumulated information, knowledge,	http://uis.unesco.org/sites/defau
	understanding, attitudes, values, skills, competencies	lt/files/documents/international-
	and behaviours across generations. It involves	<u>standa</u>
	communication designed to bring about learning.	
Educational	Broad term covering three categories:	UNESCO Institute for Statistics
personnel	1- Teaching staff	
	2- Other pedagogical and administrative personnel3- Support personnel.	
Employee	people with shared demographic and other diversity	ISO 30415:2021 Human resource
resource group	dimensions, and their allies. An ERG generally	management — Diversity and
(ERG)	consists of people who join together in a network to	inclusion,
	share experiences and beliefs, and to promote	https://www.iso.org/standard/71
	diversity and inclusion in the workplace.	<u>164.html</u>
	ERGs can contribute to an organization's approach to	
	D&I, and promote, lead and provide support for D&I	
	objectives.	
	Organizations can support the role and contribution	



	of an ERG by allocating a budget and identifying a leadership team sponsor.	
Equality	state of being equal, especially in status, rights, opportunities or outcomes.	ISO 30415:2021 Human resource management — Diversity and inclusion, <u>https://www.iso.org/standard/71</u> <u>164.html</u>
Equity	principle that policies, processes and practices should be fairly applied and individual needs recognized.	ISO 30415:2021 Human resource management — Diversity and inclusion, <u>https://www.iso.org/standard/71</u> <u>164.html</u>
Ethical behaviour	behaviour that is in accordance with accepted principles of right or good conduct in the context of a particular situation and is consistent with international norms of behaviour.	ISO 26000:2010 Guidance on social responsibility, <u>https://www.iso.org/obp/ui/#iso:</u> <u>std:iso:26000:ed-1:v1:en</u>
EU statistics on income and living conditions (EU- SILC)	 is the reference source for comparative statistics on income distribution and social inclusion in the EU. It is used for policy monitoring within the 'Open method of coordination (OMC)'. EU-SILC was launched in 2003 on the basis of a gentlemen's agreement between Eurostat and six Member States (Austria, Belgium, Denmark, Greece, Ireland, Luxembourg) and Norway. It was formally launched in 2004 in fifteen countries and expanded in 2005 to cover all of the then EU-25 Member States, together with Norway and Iceland. Bulgaria launched EU-SILC in 2006 while Romania, Switzerland and Turkey introduced the survey in 2007. EU-SILC provides two types of annual data: cross-sectional data pertaining to a given time or a certain time period with variables on income, poverty, social exclusion and other living conditions; longitudinal data pertaining to individual-level changes over time, observed periodically over a four-year period. 	https://ec.europa.eu/eurostat/st atistics- explained/index.php?title=Glossa ry:EU statistics on income and living conditions (EU-SILC)
European system of integrated social protection statistics (ESSPROS)	 was developed in the late '70s by Eurostat, jointly with representatives of the Member States of the European Union, in response to the need for a specific instrument of statistical observation of social protection in the Member States. The objectives of ESSPROS are to provide a comprehensive and coherent description of social protection in the MS: covering social benefits and their financing; geared to international comparability; harmonising with other statistics, particularly the national accounts, in its main concepts. 	https://ec.europa.eu/eurostat/st atistics- explained/index.php?title=Glossa ry:European system of integrat ed social protection statistics (ESSPROS)
Fairness	principle that everyone should be subject to procedures that are equitable and, as far as possible, free from systematic bias.	ISO 30415:2021 Human resource management — Diversity and inclusion <u>https://www.iso.org/standard/71</u>



		164.html
Functional	consists of reading and writing skills that are	
Functional illiteracy	consists of reading and writing skills that are inadequate "to manage daily living and employment tasks that require reading skills beyond a basic level". Those who read and write only in a language other than the predominant language of their environs may also be considered functionally illiterate. Functional illiteracy is contrasted with illiteracy in the strict sense, meaning the inability to read or write simple sentences in any language. The characteristics of functional illiteracy vary from one culture to another, as some cultures require more advanced reading and writing skills than do others. In languages with phonemic spelling, functional illiteracy might be defined simply as reading too slowly for practical use, an inability to effectively use dictionaries and written manuals, and other factors. Sociological research has demonstrated that countries with lower levels of functional illiteracy among their adult populations tend to be those with the highest levels of scientific literacy among the lower stratum of young people nearing the end of their formal academic studies. This correspondence suggests that the capacity of	https://en.wikipedia.org/wiki/Functional_illiteracy
	This correspondence suggests that the capacity of schools to ensure students attain the functional literacy required to comprehend the basic texts and documents associated with competent citizenship contributes to a society's level of civic literacy.[3]	
Gender equality	equitable treatment for women and men. This includes equal treatment or, in some instances, treatment that is different but considered equivalent in terms of rights, benefits, obligations and opportunities.	ISO 26000:2010 Guidance on social responsibility, https://www.iso.org/obp/ui/#iso: std:iso:26000:ed-1:v1:en
Harassment	unwelcome verbal or physical behaviour which is directed at a person based on a protected characteristic, when these behaviours are sufficiently severe and/or pervasive to have the effect of unreasonably interfering with an individual's educational experience, working conditions or living conditions by creating an intimidating, hostile, or offensive environment. Examples of conduct that can constitute harassment if based on an individual's protected characteristic include but are not limited to:	Princeton University, Policy on Discrimination and/or Harassment, November 2020, <u>https://inclusive.princeton.edu/a</u> <u>ddressing-</u> <u>concerns/policies/policy-</u> <u>discrimination-andor-harassment</u>
	 Unwelcome jokes or comments about a legally protected characteristic (e.g., racial or ethnic jokes); Disparaging remarks to a person about a legally protected characteristic (e.g., negative or offensive remarks or jokes about a person's religion or religious garments); Displaying negative or offensive posters or pictures about a legally protected characteristic; 	



	 All communications, including those conveyed electronically, such as by e-mail, telephone or voicemail, text messaging, or social media or other internet use, that violate this Policy. 	
High potentials	Potentials people identified as having a propensity for exceptional performance.	ISO 30400:2016 - Human resource management — Vocabulary, <u>https://www.iso.org/obp/ui/#iso:</u> <u>std:iso:30400:ed-1:v1:en</u>
Human capital	value of the collective knowledge, skills and abilities of an organization's people.	ISO 30400:2016 - Human resource management — Vocabulary, <u>https://www.iso.org/obp/ui/#iso:</u> <u>std:iso:30400:ed-1:v1:en</u>
Human development index (HDI)	is a summary composite index incorporating statistical measures of life expectancy, literacy, educational attainment and GDP per capita, calculated by the United Nations (UN) under the UN Development Programme. It measures a country's average achievements in three basic aspects of human development: health, knowledge, and a decent standard of living. Eurostat uses the 2006 HDI classification as the basis for the grouping of countries by level of development.	https://ec.europa.eu/eurostat/st atistics- explained/index.php?title=Glossa ry:Human_development_index (HDI)
Human governance	system by which an organization is directed and controlled, taking into account the organization's stakeholders as well as human and social factors, at the highest and every level of decision making.	ISO 30400:2016 - Human resource management — Vocabulary, <u>https://www.iso.org/obp/ui/#iso:</u> <u>std:iso:30400:ed-1:v1:en</u>
Human resources (HR)	people working within or contributing to the organization.	ISO 30400:2016 - Human resource management — Vocabulary, <u>https://www.iso.org/obp/ui/#iso:</u> <u>std:iso:30400:ed-1:v1:en</u>
Human resource management (HRM)	management of people in organizations. Human resource management can include talent management, employee relations and industrial relations, separation, training and development, reward, compensation and other benefits, performance management, grievance management, strategies, metrics, principles, policies decisions, operations, practices and methods. Human resource management optimizes the contribution of people to support organizational and stakeholder success.	ISO 30400:2016 - Human resource management — Vocabulary, <u>https://www.iso.org/obp/ui/#iso:</u> <u>std:iso:30400:ed-1:v1:en</u>
Human resource strategy	approach to implementing policies and practices that affect people, which are aligned with organizational strategy.	ISO 30400:2016 - Human resource management — Vocabulary, <u>https://www.iso.org/obp/ui/#iso:</u> <u>std:iso:30400:ed-1:v1:en</u>
Impact of an organization	Impact positive or negative change to society, economy or the environment, wholly or partially resulting from an organization's past and present	ISO 26000:2010 Guidance on social responsibility, https://www.iso.org/obp/ui/#iso:



	decisions and activities.	std:iso:26000:ed-1:v1:en
Inclusion	practice of including all stakeholders in	ISO 30415:2021 Human resource
Inclusiveness	organizational contexts. Inclusion can involve	management — Diversity and
	stakeholders from different groups being accepted,	inclusion,
	welcomed, and enabled to have a voice and develop	https://www.iso.org/standard/71
	a sense of belonging.	<u>164.html</u>
	Inclusion can also involve offering opportunities to	
	people on the basis of their knowledge, skills and	
	abilities, as well as providing access to resources that	
	enable their participation.	
Inclusive	conduct that promotes inclusion. Organizations can	ISO 30415:2021 Human resource
behaviour	enable conditions that encourage inclusive	management — Diversity and
	behaviour.	inclusion,
	Individuals within an organization demonstrate	https://www.iso.org/standard/71
	inclusive behaviour when they enable everyone to	<u>164.html</u>
	have a voice and accept and value the perspectives	
	and contributions of every stakeholder.	
Inclusive culture	values, beliefs and practices that influence the	ISO 30415:2021 Human resource
	conduct and behaviour of people and organizations	management — Diversity and
	by including and valuing the perspectives and	inclusion,
	contributions of the broadest range of stakeholders.	https://www.iso.org/standard/71
		<u>164.html</u>
Initiative for social	Initiative programme or activity expressly devoted to	ISO 26000:2010 Guidance on
responsibility	meeting a particular aim related to social	social responsibility,
	responsibility. Initiatives for social responsibility can	https://www.iso.org/obp/ui/#iso:
	be developed, sponsored or administered by any type of organization.	std:iso:26000:ed-1:v1:en
International	expectations of socially responsible organizational	ISO 26000:2010 Guidance on
norms of	behaviour derived from customary international law,	social responsibility,
behaviour	generally accepted principles of international law, or	https://www.iso.org/obp/ui/#iso:
	intergovernmental agreements that are universally	<u>std:iso:26000:ed-1:v1:en</u>
	or nearly universally recognized. Intergovernmental	
	agreements include treaties and conventions.	
	Although customary international law, generally	
	accepted principles of international law and	
	intergovernmental agreements are directed primarily	
	at states, they express goals and principles to which	
	all organizations can aspire. International norms of	
	behaviour evolve over time.	
Intersectionality	combination of one or more diversity dimensions	ISO 30415:2021 Human resource
	and other personal characteristics that are part of a	management — Diversity and
	person's identity. These diversity dimensions and	inclusion,
	personal characteristics intersect, such that each is	https://www.iso.org/standard/71
	linked to the other, and influence a person's life and	<u>164.html</u>
	work experiences.	
Job satisfaction	degree of fulfilment and/or contentment arising out	ISO 30400:2016 - Human
	of interplay of an employee's positive and negative	resource management —
	feelings towards his/her work. Job satisfaction is a	Vocabulary,
	perception. Its behavioural expression can be	https://www.iso.org/obp/ui/#iso:
Kanadad	observed and indirectly measured in surveys.	std:iso:30400:ed-1:v1:en
Knowledge	combination of processes, actions, methodologies	ISO 30400:2016 - Human
management	and solutions that enable the creation, maintenance,	resource management —
	distribution and access to organizational knowledge.	Vocabulary,



Knowledge management organization to establish, embed and enable knowledge management, policies and objectives, and processes to achieve those objectives. The systemISO30400:2016- Humar resource management — Vocabulary, https://www.iso.org/obp/ui/fisor sidiso:30400:ed.1v1.enLeadership competencesrequired set of competences for leaders in workplace context. This can include leadership skills, abilities, characteristics and behaviour.ISO30400:2016- Humar resource management — Vocabulary, https://www.iso.org/obp/ui/fisor stdiso:30400:ed.1v1.enManagementprocess of planning, organizing, directing and controlling the outcomes of people, groups or organizations.ISO30400:2016- Humar resource management — Vocabulary, https://www.iso.org/obp/ui/fisor stdiso:30400:ed.1v1.enMarginalityperipheral social position, isolating individuals or groups, with drastically limited access to the economic, political, educational and communication resources of the community. As a rule, marginality in manifested by the absence of a minimum of social life conditions — economic, residiatial, occupational, education and training conditions; through a lack of possibilities for affirmation and participation in the life of the community.Zamfir C, Vläsceanu L (coord.) 1998, p.334Marginality opesition resources, but in a certain way of social social isolation, alenation, maldjustmet, social non-integration, disorganization of the family; as a compensation reactorized by increased access. unequal resources, but in a certain way of social social isolation, alenation, maldjustmet, social non-integration, disorganization of the family; as a compensation reaction; tis characterized by hostile 			https://www.ico.org/ohp/ui/ttico:
Knowledge management system set of interrelated or interacting elements of an organization to establish, embed and enable knowledge management, policies and objectives, and elements include the organization's knowledge management culture, structure, governance and leadership; roles and responsibilities; planning, technology, processes and operation, etc. ISO 30400:2016 - Humar Leadership competences required set of competences for leaders in workplace contexts. This can include leadership skills, abilities, characteristics and behaviour. ISO 30400:2016 - Humar Management process of planning, organizing, directing and controlling the outcomes of people, groups or organizations. ISO 30400:2016 - Humar Marginality peripheral social position, isolating individuals or groups, with drastically limited access to the conomic, political, educational and communication, resources of the community. As a rule, marginality is manifested by the absence of a minimum of social life conditions – economic, residential, occupation in the issority of resources, but in acertain way of social organization characterized by increased access. unequal resources, but on acertain way of social organization characterized by increased access. unequal resources, but in acertain way of social organization characterized by instreased accompensation reaction, it is characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itseff a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educationan resources, being the object of constant discrinmiant			https://www.iso.org/obp/ui/#iso: std:iso:30400:ed-1:v1:en
management system organization to establish, embed and enable howledge management, colicies and objectives, and processes to achieve those objectives. The system elements include the organization's knowledge management culture, structure, governance and leadership; roles and responsibilities; planning, technology, processes and operation, etc. Intro://www.iso.org/obp/ui/Hiso; stdiso:30400:ed-1xv1:en Leadership; competences required set of competences for leaders in workplace contexts. This can include leadership skills, abilities, characteristics and behaviour. ISO 30400:2016 - Humar resource management - Vocabulary, https://www.iso.org/obp/ui/Hiso; stdiso:30400:ed-1xv1:en Management process of planning, organizing, directing and controlling the outcomes of people, groups or organizations. ISO 30400:2016 - Humar resource management - Vocabulary, https://www.iso.org/obp/ui/Hiso; stdiso:30400:ed-1xv1:en Marginality peripheral social position, isolating individuals or groups, with drastically limited access to the economic, political, educational and communication resources of the community. As a rule, marginality is manifested by the absence of a minimum of social infe conditions - economic, residential, occupational, education and training conditions; through lack of possibilities for affirmation and participation in the life of the community. The source of marginality should not be sought in the scarcity of resources, but in a certain way of social organization characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itself wicious circle: marginalized poople and groups, being deprived of minimal economic, political, educational resources, being the object of cons	Knowledge	set of interrelated or interacting elements of an	
processes to achieve those objectives. The system elements include the organization's knowledge management culture, structure, governance and leadership; roles and responsibilities; planning, technology, processes and operation, etc. https://www.iso.org/obp/ui/Hiso; sid.iso.30400:2016 - Humar resource management - Vocabulary, https://www.iso.org/obp/ui/Hiso; characteristics and behaviour. Management process of planning, organizing, directing and controlling the outcomes of people, groups or organizations. ISO 30400:2016 - Humar resource management - Vocabulary, https://www.iso.org/obp/ui/Hiso; std:iso.30400ced-1vv1:en Marginality peripheral social position, isolating individuals or groups, with drastically limited access to organization and training condition; sthrough alck of possibilities for affirmation and participation in the life of the community. As a rule, marginality education and training condition; sthrough alck of possibilities for affirmation and participation in the life of the community. The source of marginality should not be sought in the scarcity of resources, by discriminating against certain people or social groups. Marginality has the effect of social isolation, alienation, maladjustment, social non-integration, disorganization of the family; as a compensation reaction, it is characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itself vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs. Zamfir C, Vläsceanu L (coord.) Marginalized groups they are usually composed of the poor, the unemp	management	-	
elementsinclude the organization's knowledge management culture, structure, governance and leadership; roles and responsibilities; planning, technology, processes and operation, etc.std:iso:30400:ed-1:v1:enLeadership competencesrequired set of competences for leaders in workplace contexts. This can include leadership skills, abilities, characteristics and behaviour.ISO30400:2016- Humar resource management — Vocabulary, https://www.iso.org/obp/ui/fiiso; std:iso:30400:ed-1:v1:enManagementprocess of planning, organizing, directing and controlling the outcomes of people, groups or organizations.ISO30400:2016- Humar resource management — Vocabulary, https://www.iso.org/obp/ui/fiiso; std:iso:30400:ed-1:v1:enMarginalityperipheral social position, isolating individuals or groups, with drastically limited access to the economic, political, educational and communication resources of the community. As a rule, marginality is manifested by the absence of a minimum of social life conditions — economic, residential, occupational, education and training conditions; through a lack of possibilities for affirmation and participation in the life of the community. The source of marginality should not be sought in the scarcity of resources, by discriminating against certain people or social groups. Marginalized wolues of the global societry, aggression and violence, deviant behaviours. The situation of marginality contains by itself a victous circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs.Zamfir C., Vläsceanu L. (coord.) Dictionary of sociology, Babe <th>system</th> <td>knowledge management, policies and objectives, and</td> <td>Vocabulary,</td>	system	knowledge management, policies and objectives, and	Vocabulary,
management culture, structure, governance and leadership; roles and responsibilities; planning, technology, processes and operation, etc. 150 30400:2016 - Humar resource management Leadership competences required set of competences for leaders in workplace contexts. This can include leadership skills, abilities, characteristics and behaviour. 150 30400:2016 - Humar resource management – Vocabulary, https://www.iso.org/obp/ui/Hiso; stdiso:30400/ed-1v1ten Management process of planning, organizing, directing and controlling the outcomes of people, groups or organizations. 150 30400:2016 - Humar resource management – Vocabulary, https://www.iso.org/obp/ui/Hiso; stdiso:30400/ed-1v1ten Marginality peripheral social position, isolating individuals or groups, with drastically limited access to the economic, political, educational and communication resources of the community. As a rule, marginality is manifested by the absence of a minimum of social life conditions – economic, residential, occupational, education and training conditions; through a lack of possibilities for affirmation and participation in the life of the community. 1998, p.334 The source of marginality should not be sought in the scarcity of resources, by discriminating against certain people or social groups. Marginality has the effect of social isolation, alienation, maladjustment, social non-integration, disorganization of the family; as a compensation reaction, it is characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itself a vicious circle: marginalized popole and groups,		processes to achieve those objectives. The system	https://www.iso.org/obp/ui/#iso:
leadership; roles and responsibilities; planning, technology, processes and operation, etc.Leadership competencesrequired set of competences for leaders in workplace contexts. This can include leadership skills, abilities, characteristics and behaviour.ISO 30400:2016 - Humar resource management - Vocabulary, https://www.iso.org/obp/ui/fliso: stdiso:30400:ed-1v1:enManagementprocess of planning, organizing, directing and controlling the outcomes of people, groups or organizations.ISO 30400:2016 - Humar resource management - Vocabulary, https://www.iso.org/obp/ui/fliso: stdiso:30400:ed-1v1:enMarginalityperipheral social position, isolating individuals or groups, with drastically limited access to the conomic, political, educational and communication resources of the community. As a rule, marginality is manifested by the absence of a minimum of social indical ducation and participation in the life of the community. The source of marginality should not be sought in the scarcity of resources, by discriminating against certain people or social groups. Marginality ability for social isolation, alienation, maladjustment, social non-integration, disorganization of the family; as a compensation reaction, it is characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itself a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discriminated ethric minorities, the disabled, the mentally III, delinquents, misfits. Marginalized individuals and groups tend, consequently, to accentuate isolation and consequently, to accentuate isolation and consequently, to a		elements include the organization's knowledge	std:iso:30400:ed-1:v1:en
technology, processes and operation, etc.Leadership competencesrequired set of competences for leaders in workplace contexts. This can include leadership skills, abilities, characteristics and behaviour.ISO 30400:2016 - Humar resource management — Vocabulary, https://www.iso.org/obp/ui/Hiso: stdiso:30400:ed-1/v1:enManagementprocess of planning, organizing, directing and controlling the outcomes of people, groups or organizations.ISO 30400:ed-1/v1:enMarginalityperipheral social position, isolating individuals or groups, with drastically limited access to the economic, political, educational and communication resources of the community. As a rule, marginality is manifested by the absence of a minimum of social life conditions — economic, residential, occupational, education and training conditions; through a lack of possibilities for affirmation and participation in the life of the community. The sources, but in a certain way of social organization characterized by increased access. unequal resources, by discriminating against certain people or social groups. Marginality has the effect of social isolation, alienation, maladjustment, social non-integration, disorganization of the family; as a compensation reaction, it is characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by liself a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs.Zamfir C., Vläsceanu L. (coord.) Dictionary of sociology, Babe Publishing house, Bucureşti 1998, p.334Marginalized 			
Leadership competences required set of competences for leaders in workplace contexts. This can include leadership skills, abilities, characteristics and behaviour. ISO 30400:2016 - Humar resource management - Vocabulary, https://www.iso.org/obp/ui/Hiso: stdiso:30400:ed-1.v1:en vocabulary, https://www.iso.org/obp/ui/Hiso: stdiso:30400:ed-1.v1:en vocabulary, https://www.iso.org/obp/ui/Hiso: stdiso:30400:ed-1.v1:en vocabulary, https://www.iso.org/obp/ui/Hiso: stdiso:30400:ed-1.v1:en vocabulary, https://www.iso.org/obp/ui/Hiso: stdiso:30400:ed-1.v1:en vocabulary, https://www.iso.org/obp/ui/Hiso: stdiso:30400:ed-1.v1:en vocabulary, https://www.iso.org/obp/ui/Hiso: stdiso:30400:ed-1.v1:en vocabulary, https://www.iso.org/obp/ui/Hiso: stdiso:30400:ed-1.v1:en vocabulary, https://www.iso.org/obp/ui/Hiso: stdiso:30400:ed-1.v1:en vocabulary, https://www.iso.org/obp/ui/Hiso: stdiso:30400:ed-1.v1:en vocabulary, https://www.iso.org/obp/ui/Hiso: stdiso:30400:ed-1.v1:en vocabulary, https://www.iso.org/obp/ui/Hiso: stdiso:30400:ed-1.v1:en vocabulary, https://www.iso.org/obp/ui/Hiso: stdiso:30400:ed-1.v1:en vocabulary, https://www.iso.org/obp/ui/Hiso: stdiso:30400:ed-1.v1:en vocabulary, https://www.iso.org/obp/ui/Hiso: stdiso:30400:ed-1.v1:en vocabulary, https://www.iso.org/obp/ui/Hiso: stdiso:30400:ed-1.v1:en vocabulary, https://www.iso.org/obp/ui/Hiso: stdiso:30400:ed-1.v1:en vocabulary, https://www.iso.org/obp/ui/Hiso: stdiso:30400:ed-1.v1:en vocabulary, https://www.iso.org/obp/ui/Hiso: stdiso:30400:ed-1.v1:en vocabulary, https://www.iso.org/obp/ui/Hiso: stdiso:30400:ed-1.v1:en vocabulary, https://www.iso.org/obp/ui/Hiso: stdiso:30400:ed-1.v1:en vocabulary, https://www.iso.org/obp/ui/Hiso: stdiso:30400:ed-1.v1:en vocabulary, https://www.iso.org/obp/ui/Hiso: stdiso:30400:ed-1.v1:en vocabulary, https://www.iso.org/obp/ui/Hiso: stdiso:30400:ed-1.v1:en vocabulary, https://www.iso.org/obp/ui/Hiso: stdiso:30400:ed-1.v1:en vocabulary, https://www.iso.org/obp/ui/Hiso: stdiso			
competencescontexts. This can include leadership skills, abilities, characteristics and behaviour.resource managementresource vocabulary, https://www.iso.org/obp/ui/#iso: stdiso:30400:ed-1v1:enManagementprocess of planning, organizing, directing and controlling the outcomes of people, groups or organizations.ISO 30400:2016 - Humar resource management - Vocabulary, https://www.iso.org/obp/ui/#iso: stdiso:30400:ed-1v1:enMarginalityperipheral social position, isolating individuals or groups, with drastically limited access to the economic, political, educational and communication resources of the community. As a rule, marginality solid imanifested by the absence of a minimum of social life conditions - economic, residential, occupational, education and training conditions; through a lack of possibilities for affirmation and participation in the life of the community. The source of marginality should not be sought in the scarcity of resources, by discriminating against certain people or social groups. Marginality has the effect of social isolation, alienation, maladjustment, social non-integration, disorganization of the family; as a compensation reaction, it is characterized by hostile resources, bug discriminating against certain people or social groups. Marginality has the effect of social isolation, alienation, maladjustment, social non-integration, disorganization of the family; as a compensation of marginality contains by itself a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constantZamfir C., Viåsceanu L. (coord.) Dictionary of sociology, Babe Publishing house, Bucureşti 1998, p.334Marginalized groupsthey are usually composed of the			
Characteristics and behaviour.Vocabulary, https://www.iso.org/obp/ui/#isc stdiso:30400:ed-1:v1:enManagementprocess of planning, organizing, directing and controlling the outcomes of people, groups or organizations.ISO 30400:2016 - Humar resource management - Vocabulary, https://www.iso.org/obp/ui/#iso: stdiso:30400:ed-1:v1:enMarginalityperipheral social position, isolating individuals or groups, with drastically limited access to the economic, political, educational and communication resources of the community. As a rule, marginality is manifested by the absence of a minimum of social life conditions - economic, residential, occupational, education and training conditions; through a lack of possibilities for affirmation and participation in the life of the community. The sources of marginality should not be sought in the scarcity of resources, but in a certain way of social organization characterized by increased access. unequal resources, by discriminating against certain people or social groups. Marginality has the effect of social isolation, alienation, maladjustment, social non-integration disorganization of the family; as a compensation reaction, it is characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itself a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constantZamfir C., Vi&sceanu L. (coord.)Marginalized groupsthey are usually composed of the poor, the unemployed, strongly discriminated ethnic minorities, the disabled, the mentally ill, delinquents, misfits. Marginalized individuals and groups tend, consequently, to accentuate isolat	•		
Management process of planning, organizing, directing and controlling the outcomes of people, groups or organizations. ISO 30400:ed-1:v1:en vcabulary, https://www.iso.org/obp/ui/#iso: stdiso:30400:ed-1:v1:en Marginality peripheral social position, isolating individuals or groups, with drastically limited access to the economic, political, educational and communication resources of the community. As a rule, marginality is manifested by the absence of a minimum of social life conditions — economic, residential, occupational, education and training conditions; through a lack of possibilities for affirmation and participation in the life of the community. The sources, by discriminating against certain people or social groups. Marginality has the effect of social isolation, alienation, maladjustment, social non-integration, diosganization of the family; as a compensation reaction, it is characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itself a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant Zamfir C., Viåsceanu L. (coord.) Marginalized groups they are usually composed of the poor, the unemployed, strongly discriminated ethnic minorities, the disabled, the mentally ill, delinquents, misfits. Marginalized individuals and groups tend, consequently, to accentuate isolation and Zamfir C., Viåsceanu L. (coord.)	competences		_
Managementprocess of planning, organizing, directing and controlling the outcomes of people, groups or organizations.istdiso:30400:ed-1:v1:enMarginalityperipheral social position, isolating individuals or groups, with drastically limited access to the economic, political, educational and communication resources of the community. As a rule, marginality is manifested by the absence of a minimum of social life of the community. As a rule, marginality in deduction and training conditions; through a lack of possibilities for affirmation and participation in the life of the community. The source of marginality should not be sought in the scarcity of resources, but in a certain way of social lorganization characterized by increased access. unequal resources, by discriminating against certain people or social groups. Marginality has the effect of social isolation, alienation, maladjustment, social non-integration, disorganization of the family; as a compensation reaction, it is characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itself a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs.Zamfir C., Vläsceanu L. (coord.) Dictionary of sociology, Babe Publishing house, Bucureşti 1998, p.334Marginalized groupsthey are usually composed of the poor, the unemployed, strongly discriminated ethnic minorities, the disabled, the mentally ill, delinquents, misfits. Marginalized individuals and groups tend, consequently, to accentuate isolation and proves, being house, Bucureşti 1998, p.334 <th></th> <td></td> <td></td>			
Management process of planning, organizing, directing and controlling the outcomes of people, groups or organizations. ISO 30400:2016 - Humar resource management - Vocabulary, https://www.iso.org/obp/ui/#iso: std:iso:30400:ed-1:v1:en Marginality peripheral social position, isolating individuals or groups, with drastically limited access to the economic, political, educational and communication resources of the community. As a rule, marginality is manifested by the absence of a minimum of social life conditions - economic, residential, occupational, education and training conditions; through a lack of possibilites for affirmation and participation in the scarcity of resources, but in a certain way of social organization characterized by increased access. unequal resources, by discriminating against certain people or social groups. Marginality has the effect of social isolation, alienation, maladjustment, social non-integration, disorganization of the family; as a compensation reaction, it is characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itself a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs. Zamfir C., Vläsceanu L. (coord.) Dictionary of sociology, Babe muscle, the disabled, the mentally ill, delinquents, misfits. Marginalized individuals and groups tend, consequently, to accentuate isolation and			
Controlling the outcomes of people, groups or organizations.resource management Vocabulary, https://www.iso.org/obp/ui/#iso: std:iso:30400:ed-1v1:enMarginalityperipheral social position, isolating individuals or groups, with drastically limited access to the economic, political, educational and communication resources of the community. As a rule, marginality is manifested by the absence of a minimum of social life conditions economic, residential, occupational, education and training conditions; through a lack of possibilities for affirmation and participation in the scarcity of resources, but in a certain way of social organization characterized by increased access. unequal resources, by discriminating against certain people or social isolation, alienation, maladjustment, social non-integration, disorganization of the family; as a compensation reaction, it is characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itself a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs.Zamfir C., Vlåsceanu L. (coord.)Marginalized groupsthey are usually composed of the poor, the unemployed, strongly discriminated ethnic minorities, the disabled, the mentally ill, delinquents, misfits. Marginalized individuals and groups tend, consequently, to accentuate isolation andZamfir C., Vlåsceanu L. (coord.)Distionary of sociology, Babe Publishing house, Bucureşti	Management	process of planning, organizing, directing and	
organizations.Vocabulary, https://www.iso.org/obp/ui/#iso: std:iso:30400:ed-1:v1:enMarginalityperipheral social position, isolating individuals or groups, with drastically limited access to the economic, political, educational and communication resources of the community. As a rule, marginality is manifested by the absence of a minimum of social life conditions — economic, residential, occupational, education and training conditions; through a lack of possibilities for affirmation and participation in the life of the community. The source of marginality should not be sought in the scarcity of resources, but in a certain way of social organization characterized by increased access. unequal resources, by discriminating against certain people or social groups. Marginality has the effect of social isolation, alienation, maladjustment, social non-integration, disorganization of the family; as a compensation reaction, it is characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itself a 			
Marginalityperipheral social position, isolating individuals or groups, with drastically limited access to the economic, political, educational and communication resources of the community. As a rule, marginality is manifested by the absence of a minimum of social life conditions — economic, residential, occupational, education and training conditions; through a lack of possibilities for affirmation and participation in the life of the community. The sources, but in a certain way of social organization characterized by increased access. unequal resources, by discriminating against certain people or social groups. Marginality has the effect of social isolation, alienation, maladjustment, social non-integration, disorganization of the family; as a compensation reaction, it is characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itself a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs.Zamfir C., Vlåsceanu L. (coord.) Dictionary of sociology, Babe Publishing house, Bucureşti a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs.Zamfir C., Vlåsceanu L. (coord.) Dictionary of sociology, Babe Publishing house, Bucureşti 1998, p.334			_
Marginalityperipheral social position, isolating individuals or groups, with drastically limited access to the economic, political, educational and communication resources of the community. As a rule, marginality is manifested by the absence of a minimum of social life conditions — economic, residential, occupational, education and training conditions; through a lack of possibilities for affirmation and participation in the life of the community. The source of marginality should not be sought in the scarcity of resources, but in a certain way of social organization characterized by increased access. unequal resources, by discriminating against certain people or social groups. Marginality has the effect of social isolation, alienation, maladjustment, social non-integration, disorganization of the family; as a compensation reaction, it is characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itself a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs.Zamfir C., Vlåsceanu L. (coord.) Dictionary of sociology, Babe Publishing house, Bucureşti 1998, p.334Marginalized groupsthey are usually composed of the poor, the unemployed, strongly discriminated ethnic minorities, the disabled, the mentally ill, delinquents, misfits. Marginalized individuals and groups tend, consequently, to accentuate isolation andZamfir C., Vlåsceanu L. (coord.) Dictionary of sociology, Babe Publishing house, Bucureşti 1998, p.334			https://www.iso.org/obp/ui/#iso:
 groups, with drastically limited access to the economic, political, educational and communication resources of the community. As a rule, marginality is manifested by the absence of a minimum of social life conditions — economic, residential, occupational, education and training conditions; through a lack of possibilities for affirmation and participation in the life of the community. The source of marginality should not be sought in the scarcity of resources, but in a certain way of social organization characterized by increased access. unequal resources, by discriminating against certain people or social groups. Marginality has the effect of social isolation, alienation, maladjustment, social non-integration, disorganization of the family; as a compensation reaction, it is characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itself a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs. Marginalized groups they are usually composed of the poor, the unemployed, strongly discriminated ethnic minorities, the disabled, the mentally ill, delinquents, minorities, the disabled, the mentally ill, delinquents, minorities, the disabled, and groups tend, consequently, to accentuate isolation and 			std:iso:30400:ed-1:v1:en
 economic, political, educational and communication resources of the community. As a rule, marginality is manifested by the absence of a minimum of social life conditions — economic, residential, occupational, education and training conditions; through a lack of possibilities for affirmation and participation in the life of the community. The source of marginality should not be sought in the scarcity of resources, but in a certain way of social organization characterized by increased access. unequal resources, by discriminating against certain people or social groups. Marginality has the effect of social isolation, alienation, maladjustment, social non-integration, disorganization of the family; as a compensation reaction, it is characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itself a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs. Marginalized they are usually composed of the poor, the unemployed, strongly discriminated ethnic minorities, the disabled, the mentally ill, delinquents, misfits. Marginalized individuals and groups tend, consequently, to accentuate isolation and 	Marginality		Zamfir C., Vlăsceanu L. (coord.),
resources of the community. As a rule, marginality is manifested by the absence of a minimum of social life conditions — economic, residential, occupational, education and training conditions; through a lack of possibilities for affirmation and participation in the life of the community. The source of marginality should not be sought in the scarcity of resources, but in a certain way of social organization characterized by increased access. unequal resources, by discriminating against certain people or social groups. Marginalized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itself a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs.Zamfir C., Vlăsceanu L. (coord.) Dictionary of sociology, Babe Publishing house, București 1998, p.334			,
manifested by the absence of a minimum of social life conditions — economic, residential, occupational, education and training conditions; through a lack of possibilities for affirmation and participation in the life of the community. The source of marginality should not be sought in the scarcity of resources, but in a certain way of social organization characterized by increased access. unequal resources, by discriminating against certain people or social groups. Marginality has the effect of social isolation, alienation, maladjustment, social non-integration, disorganization of the family; as a compensation reaction, it is characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itself a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs.Zamfir C., Vlăsceanu L. (coord.) Dictionary of sociology, Babe Publishing house, București 1998, p.334			
Ilife conditions — economic, residential, occupational, education and training conditions; through a lack of possibilities for affirmation and participation in the life of the community. The source of marginality should not be sought in the scarcity of resources, but in a certain way of social organization characterized by increased access. unequal resources, by discriminating against certain people or social groups. Marginality has the effect of social isolation, alienation, maladjustment, social non-integration, disorganization of the family; as a compensation reaction, it is characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itself a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs.Zamfir C., Vläsceanu L. (coord.) Dictionary of sociology, Babe Publishing house, București 1998, p.334		, , , , , , , , , , , , , , , , , , , ,	1998, p.334
education and training conditions; through a lack of possibilities for affirmation and participation in the life of the community. The source of marginality should not be sought in the scarcity of resources, but in a certain way of social organization characterized by increased access. unequal resources, by discriminating against certain people or social groups. Marginality has the effect of social isolation, alienation, maladjustment, social non-integration, disorganization of the family; as a compensation reaction, it is characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itself a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs.Zamfir C., Vlăsceanu L. (coord.) Dictionary of sociology, Babe Publishing house, București 1998, p.334			
possibilities for affirmation and participation in the life of the community. The source of marginality should not be sought in the scarcity of resources, but in a certain way of social organization characterized by increased access. unequal resources, by discriminating against certain people or social groups. Marginality has the effect of social isolation, alienation, maladjustment, social non-integration, disorganization of the family; as a compensation reaction, it is characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itself a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs.Zamfir C., Vlăsceanu L. (coord.) Dictionary of sociology, Babe Publishing house, Bucureşti 1998, p.334			
life of the community. The source of marginality should not be sought in the scarcity of resources, but in a certain way of social organization characterized by increased access. unequal resources, by discriminating against certain people or social groups. Marginality has the effect of social isolation, alienation, maladjustment, social non-integration, disorganization of the family; as a compensation reaction, it is characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs.Zamfir C., Vlăsceanu L. (coord.) Dictionary of sociology, Babe Publishing house, București 1998, p.334			
scarcity of resources, but in a certain way of social organization characterized by increased access. unequal resources, by discriminating against certain people or social groups. Marginality has the effect of social isolation, alienation, maladjustment, social non-integration, disorganization of the family; as a compensation reaction, it is characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itself a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs.Zamfir C., Vlăsceanu L. (coord.) Dictionary of sociology, Babe Publishing house, București 1998, p.334			
organization characterized by increased access. unequal resources, by discriminating against certain people or social groups. Marginality has the effect of social isolation, alienation, maladjustment, social non-integration, disorganization of the family; as a compensation reaction, it is characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itself a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs.Zamfir C., Vlăsceanu L. (coord.) Dictionary of sociology, Babe Publishing house, București 1998, p.334		The source of marginality should not be sought in the	
unequal resources, by discriminating against certain people or social groups. Marginality has the effect of social isolation, alienation, maladjustment, social non-integration, disorganization of the family; as a compensation reaction, it is characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itself a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs.Zamfir C., Vlăsceanu L. (coord.) Dictionary of sociology, Babe Publishing house, București 1998, p.334			
people or social groups. Marginality has the effect of social isolation, alienation, maladjustment, social non-integration, disorganization of the family; as a compensation reaction, it is characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itself a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs.Zamfir C., Vlăsceanu L. (coord.) Dictionary of sociology, Babe Publishing house, București 1998, p.334			
social isolation, alienation, maladjustment, social non-integration, disorganization of the family; as a compensation reaction, it is characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itself a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs.Zamfir C., Vlăsceanu L. (coord.) Dictionary of sociology, Babe Publishing house, București 1998, p.334			
non-integration, disorganization of the family; as a compensation reaction, it is characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itself a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs.Zamfir C., Vlăsceanu L. (coord.) Dictionary of sociology, Babe Publishing house, București 1998, p.334			
compensation reaction, it is characterized by hostile reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itself a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs.Zamfir C., Vlăsceanu L. (coord.) Dictionary of sociology, Babe Publishing house, Bucureşti 1998, p.334			
reactions towards the norms and values of the global society, aggression and violence, deviant behaviours. The situation of marginality contains by itself a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs.Zamfir C., Vlăsceanu L. (coord.)Marginalized groupsthey are usually composed of the poor, the unemployed, strongly discriminated ethnic minorities, the disabled, the mentally ill, delinquents, misfits. Marginalized individuals and groups tend, consequently, to accentuate isolation andZamfir C., Vlăsceanu L. (coord.)			
society, aggression and violence, deviant behaviours. The situation of marginality contains by itself a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs.Zamfir C., Vlăsceanu L. (coord.) Dictionary of sociology, Babe Publishing house, București 1998, p.334			
The situation of marginality contains by itself a vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs.Zamfir C., Vlăsceanu L. (coord.) Dictionary of sociology, Babe Publishing house, București 1998, p.334		-	
 vicious circle: marginalized people and groups, being deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs. Marginalized groups they are usually composed of the poor, the unemployed, strongly discriminated ethnic minorities, the disabled, the mentally ill, delinquents, misfits. Marginalized individuals and groups tend, consequently, to accentuate isolation and Zamfir C., Vlăsceanu L. (coord.) Dictionary of sociology, Babe Publishing house, București 1998, p.334 			
deprived of minimal economic, political, educational resources, being the object of constant discrimination, are deprived of real chances to overcome the state of affairs.Marginalized groupsthey are usually composed of the poor, the unemployed, strongly discriminated ethnic minorities, the disabled, the mentally ill, delinquents, misfits. Marginalized individuals and groups tend, consequently, to accentuate isolation andZamfir C., Vlăsceanu L. (coord.) Dictionary of sociology, Babe Publishing house, București 1998, p.334			
discrimination, are deprived of real chances to overcome the state of affairs.Marginalized groupsthey are usually composed of the poor, the unemployed, strongly discriminated ethnic minorities, the disabled, the mentally ill, delinquents, misfits. Marginalized individuals and groups tend, consequently, to accentuate isolation andZamfir C., Vlăsceanu L. (coord.) Dictionary of sociology, Babe Publishing house, București 1998, p.334			
overcome the state of affairs.Marginalized groupsthey are usually composed of the poor, the unemployed, strongly discriminated ethnic minorities, the disabled, the mentally ill, delinquents, misfits. Marginalized individuals and groups tend, consequently, to accentuate isolation andZamfir C., Vlăsceanu L. (coord.) Dictionary of sociology, Babe Publishing house, București 1998, p.334			
Marginalized groupsthey are usually composed of the poor, the unemployed, strongly discriminated ethnic minorities, the disabled, the mentally ill, delinquents, misfits. Marginalized individuals and groups tend, consequently, to accentuate isolation andZamfir C., Vlăsceanu L. (coord.) Dictionary of sociology, Babe Publishing house, București 1998, p.334			
groups unemployed, strongly discriminated ethnic Dictionary of sociology, Babe minorities, the disabled, the mentally ill, delinquents, misfits. Marginalized individuals and groups tend, consequently, to accentuate isolation and			
minorities, the disabled, the mentally ill, delinquents, misfits. Marginalized individuals and groups tend, consequently, to accentuate isolation and	Marginalized		Zamfir C., Vlăsceanu L. (coord.),
misfits. Marginalized individuals and groups tend, 1998, p.334 consequently, to accentuate isolation and	groups		
consequently, to accentuate isolation and			
			1998, p.334
developing norms, values, behaviours and ways of		-	
life different from those of the collective of which			



	they belong, a fact that further fixes their placement on the periphery of society, "stigmatizing" them, forcing them to abandon a "normal identity", choosing on the "deviant" one.	
Material deprivation	refers to a state of economic strain and durables, defined as the enforced inability (rather than the <i>choice</i> not to do so) to pay unexpected expenses, afford a one-week annual holiday away from home, a meal involving meat, chicken or fish every second day, the adequate heating of a dwelling, durable goods like a washing machine, colour television, telephone or car, being confronted with payment arrears (mortgage or rent, utility bills, hire purchase instalments or other loan payments).	https://ec.europa.eu/eurostat/st atistics- explained/index.php?title=Glossa ry:Material_deprivation
On boarding	process of welcoming people into the organization, its culture, expectations, policies, people and their roles. The approach to on boarding can depend on the type and size of the organization, complexity of the job, and the knowledge, skills and abilities of the person. On boarding can help people adjust or acclimatize to a new work environment, role and responsibility, and also help the workforce and the organization to adjust to its new members.	ISO 30415:2021 Human resource management — Diversity and inclusion, <u>https://www.iso.org/standard/71</u> <u>164.html</u>
Organization structure	hierarchical arrangement of authority, responsibility and accountability in an organization.	ISO 30400:2016 - Human resource management — Vocabulary, <u>https://www.iso.org/obp/ui/#iso:</u> <u>std:iso:30400:ed-1:v1:en</u>
Organizational culture	values, beliefs and practices that influence the conduct and behaviour of people and organizations.	ISO 30400:2016 - Human resource management — Vocabulary, <u>https://www.iso.org/obp/ui/#iso:</u> <u>std:iso:30400:ed-1:v1:en</u>
Organizational governance	system by which an organization makes and implements decisions in pursuit of its objectives.	ISO 30415:2021 Human resource management — Diversity and inclusion, <u>https://www.iso.org/standard/71</u> <u>164.html</u>
Organizational values	aspirational or articulated standards, behaviour, principles or concepts that an organization considers important.	ISO 30400:2016 - Human resource management — Vocabulary, <u>https://www.iso.org/obp/ui/#iso:</u> <u>std:iso:30400:ed-1:v1:en</u>
Open method of coordination (OMC)	was created as part of the European Union (EU) employment policy and the Luxembourg process, and it has been defined as an instrument of the Lisbon strategy (2000).	https://ec.europa.eu/eurostat/st atistics- explained/index.php?title=Glossa ry:Open method of coordinatio n_(OMC)
Outreach	activities undertaken by an organization to engage with a broader group of stakeholders.	ISO 30415:2021 Human resource management — Diversity and inclusion, <u>https://www.iso.org/standard/71</u>



		164.html
Performance	measurable result. Performance can relate either to quantitative or qualitative findings. Performance can relate to the management of activities, processes, products (including services), systems or organizations. In the context of human resources, performance relates to the execution or accomplishment of work by people, groups or organizations.	ISO 30400:2016 - Human resource management — Vocabulary, <u>https://www.iso.org/obp/ui/#iso:</u> <u>std:iso:30400:ed-1:v1:en</u>
Performance management	management of the performance of people, groups and organizations.	ISO 30400:2016 - Human resource management — Vocabulary, <u>https://www.iso.org/obp/ui/#iso:</u> <u>std:iso:30400:ed-1:v1:en</u>
Policies	intentions and direction of an organization, as formally expressed by its top management.	ISO 30400:2016 - Human resource management — Vocabulary, <u>https://www.iso.org/obp/ui/#iso:</u> <u>std:iso:30400:ed-1:v1:en</u>
Poverty	situation characterized by the lack (insufficiency) of the material means necessary for life. It has different forms and degrees of severity depending on the nature of the lack of means of subsistence affecting individuals, families, communities, social groups or even societies as a whole. among the factors responsible for the magnitude of s., the following are noted in the first place: the level of economic development, the situation of the labour market, the degree of employment and unemployment, the characteristics of jobs, the type of control over material resources, inflation, the method of distribution and redistribution of income, demographic, social and cultural characteristics, lifestyle. The analysis of poverty leads to the distinction between individual and collective or generalized poverty.	Zamfir C., Vlăsceanu L. (coord.), Dictionary of sociology, Babei Publishing house, București, 1998, p.517
Principle	fundamental basis for decision making or behaviour.	ISO 26000:2010 Guidance on social responsibility, https://www.iso.org/obp/ui/#iso: std:iso:26000:ed-1:v1:en
Productivity	quality, state or fact of being able to generate, create, enhance or bring forth goods, services and knowledge.	ISO 30400:2016 - Human resource management — Vocabulary, <u>https://www.iso.org/obp/ui/#iso:</u> <u>std:iso:30400:ed-1:v1:en</u>
Protected characteristics	are those personal traits, characteristics and/or beliefs that are defined by applicable law as protected from discrimination and/or harassment. They include race, creed, colour, sex, gender identity or expression, age, national origin, ancestry, religion, physical or mental disability, veteran status, marital or domestic partnership status, affectional or sexual	Princeton University, Policy on Discrimination and/or Harassment, November 2020, <u>https://inclusive.princeton.edu/a</u> <u>ddressing-</u> <u>concerns/policies/policy-</u> <u>discrimination-andor-harassment</u>



	a view testions and fan athan allana ata vietige waathad hu	
	orientation and/or other characteristics protected by	
Retaliation	applicable law. The University expressly prohibits any form of retaliatory action against any member of the University community who in good faith: (1) files a report, complaint or grievance under this polity (or with an external entity); (2) opposes in a reasonable manner an action or policy believed to constitute a violation of this policy; or (3) participates in University investigations, compliance reviews, or discipline proceedings under this policy. is any attempt to seek retribution against an individual or	Princeton University, Policy on Discrimination and/or Harassment, November 2020, <u>https://inclusive.princeton.edu/a</u> <u>ddressing-</u> <u>concerns/policies/policy-</u> <u>discrimination-andor-harassment</u>
	 attempt to seek retribution against an individual of group of individuals involved in filing a complaint or report under this policy, filing an external complaint, participating in a disciplinary process, or opposing in a reasonable manner an action believed to constitute a violation of this policy. Depending on the circumstances referenced above, retaliatory acts may include (but is not limited to): Adverse employment action; Adverse action relating to participation in an educational program; Unreasonably interfering with the academic or professional career of another individual; Engaging in conduct which constitutes stalking, harassment, or assault; Engaging in efforts to have others engage in 	
Social integration	retaliatory behaviour on one's behalf. it represents a relationship, a dynamic interaction between the system that integrates and the system that integrates. during this process, both in the system that is integrated and in what! what integrates changes take place.	Zamfir C., Vlăsceanu L. (coord.), Dictionary of sociology, Babei Publishing house, București, 1998, p. 300
Social isolation	partial or total separation of individuals or social groups, from each other, in terms of communication, cooperative interaction, mutual social involvement. It can refer to an individual, group or collective. Social isolation of the individual comes from the restriction of social contacts with the members of the group or from his rejection by the group. In this case, social isolation represents a failure of the individual to establish and maintain relationships and communication with others. A group is isolated if it avoids or restricts to a minimum social and cultural contacts with the other groups, if certain conditions do not facilitate such contacts or, finally, if the other groups marginalize it.	Zamfir C., Vlăsceanu L. (coord.), Dictionary of sociology, Babei Publishing house, Bucureşti, 1998, p.312



Severe material and social deprivation rate (SMSD)	is an EU-SILC indicator that shows an enforced lack of necessary and desirable items to lead an adequate life. The indicator, adopted by the Indicators' Sub- Group (ISG) of the Social Protection Committee (SPC), distinguishes between individuals who cannot afford a certain good, service or social activities. It is defined as the proportion of the population	https://ec.europa.eu/eurostat/st atistics- explained/index.php?title=Glossa ry:Severe material and social d eprivation rate (SMSD)
	 experiencing an enforced lack of at least 7 out of 13 deprivation items (6 related to the individual and 7 related to the household). List of items at household level: Capacity to face unexpected expenses Capacity to afford paying for one week annual holiday away from home Capacity to being confronted with payment arrears (on mortgage or rental payments, utility bills, hire purchase instalments or other loan 	
	 bills, hire purchase instalments or other loan payments) Capacity to afford a meal with meat, chicken, fish or vegetarian equivalent every second day Ability to keep home adequately Have access to a car/van for personal use Replacing worn-out furniture List of items at individual level: Having internet connection Replacing worn-out clothes by some new ones Having two pairs of properly fitting shoes (including a pair of all-weather shoes) Spending a small amount of money each week on him/herself Having together with friends/family for a drink/meal at least once a month. 	
Social minority	racial, religious, ethnic, political groups, smaller in number and different from the wider collectivities in which they are contained and which control them.	Zamfir C., Vlăsceanu L. (coord.), Dictionary of sociology, Babei Publishing House, București, 1998, p.353
Social protection	 all interventions from public or private bodies intended to relieve households and individuals of the burden of a defined set of risks or needs, provided that there is neither a simultaneous reciprocal nor an individual arrangement involved. In ESSPROS, the list of risks or needs (functions) that may give rise to social protection is, by convention, as follows: Sickness/Health care Disability Old age Survivors Family/children Unemployment 	https://ec.europa.eu/eurostat/st atistics- explained/index.php?title=Glossa ry:Social_protection



	• Housing	
	Housing Secial evaluation not also where elassified	
Social	Social exclusion not elsewhere classified. responsibility of an organization for the	ISO 26000:2010 Guidance on
responsibility	responsibility of an organization for the impacts/consequences of its decisions and activities	ISO 26000:2010 Guidance on social responsibility,
responsibility	on society and the environment, through transparent	https://www.iso.org/obp/ui/#iso:
	and ethical behaviour that:	<u>std:iso:26000:ed-1:v1:en</u>
	 contributes to sustainable development, including 	<u>sta.iso.2000.cd 1.v1.ch</u>
	health and the welfare of society;	
	 takes into account the expectations of 	
	stakeholders;	
	• is in compliance with applicable law and	
	consistent with international norms of behaviour;	
	 is integrated throughout the organization and 	
	practised in its relationships.	
Social structure	the set of relatively stable relationships that	Zamfir C., Vlăsceanu L. (coord.),
	characterize the social system of a society, made up	Dictionary of sociology, Babei
	of communities, collectivities, classes, categories and	Publishing house, Bucureşti,
	social groups existing at a given time. It encompasses	1998, p. 612
	the totality of the relationships between and within	
	the different forms of coexistence and human	
	activity within the framework of society, which is on	
	a certain stage of social-economic development.	
Social	quality or characteristic of social interactions	Zamfir C., Vlăsceanu L. (coord.),
transparency	to be or to be made visible, to manifest	Dictionary of sociology, Babei
	openly on the scene of social life.	Publishing house, Bucureşti,
	Expression synonymous with that of visibility a	1998, p.638
	behaviour (R.K. Merton).	
Stakeholder	person or organization that can affect, be affected	ISO 30400:2016 - Human
Interested party	by, or perceive itself to be affected by a decision or	resource management —
	activity. Example:	Vocabulary, https://www.iso.org/obp/ui/#iso:
	Customers, owners, people in an organization,	std:iso:30400:ed-1:v1:en
	suppliers, bankers, unions, work councils, partners,	<u>sta.iso.so-to.eu 1.v1.en</u>
	students, or society that may include competitive or	
	pressure groups.	
Statistics and	statistics provides sociology with means or	Zamfir C., Vlăsceanu L. (coord.),
sociology	techniques for ordering, serializing, systematizing,	Dictionary of sociology, Babei
	concentrating or correlating empirical data.	Publishing house, Bucureşti,
	Statistical data analysis does not replace theoretical	1998, p. 594
	analysis, but provides a basis for testing, analysing	
	and interpreting hypothetical propositions in	
	sociology or for systematizing the meanings inherent	
	in social data. By requiring the measurement of the	
	quantitative properties of phenomena, relations or	
	social processes, statistics contributed to the	
	development of the so-called quantitative sociology,	
	without however eliminating the qualitative or	
Stratog	interpretive analysis of the data.	150 20400-2016
Strategy	organization's approach to achieving its objectives.	ISO 30400:2016 - Human
		resource management — Vocabulary,
		https://www.iso.org/obp/ui/#iso:
		1100 m 100 m



		std:iso:30400:ed-1:v1:en
Sustainable development	development that meets the needs of the present without compromising the ability of future generations to meet their own needs. Sustainable development is about integrating the goals of a high quality of life, health and prosperity with social justice and maintaining the earth's capacity to support life in all its diversity. These social, economic and environmental goals are interdependent and mutually reinforcing. Sustainable development can be treated as a way of expressing the broader expectations of society as a whole.	ISO 26000:2010 Guidance on social responsibility, https://www.iso.org/obp/ui/#iso: std:iso:26000:ed-1:v1:en
Sustainable employability	long-term ability to acquire or create and maintain work. Sustainable employability can be the responsibility of people, organizations or governments.	ISO 30400:2016 - Human resource management — Vocabulary, <u>https://www.iso.org/obp/ui/#iso:</u> <u>std:iso:30400:ed-1:v1:en</u>
Sustainable employability for employing organizations	long-term and agile approach to acquiring, creating, developing and training, retaining, redeploying and supporting workforce members to meet changing economic, legislative and market requirements and conditions. This definition applies to organizations in all sectors, both private and public.	ISO 30400:2016 - Human resource management — Vocabulary, <u>https://www.iso.org/obp/ui/#iso:</u> <u>std:iso:30400:ed-1:v1:en</u>
Sustainable employability for public sectors	long-term approaches and initiatives to encourage, promote and support value-driven employment benefitting constituents, employing organizations, economic development and all relevant stakeholders. Approaches could include, but are not limited to: frameworks, funding and legislation to support anti-discrimination and anti-exploitation in the workplace; flexible working; pathways to return to work (parents with children, careers, long-term sick or unemployed); career-advisory programs; knowledge and skills development and training; incentives for foreign direct investment; business and tax incentives for organizations that invest long- term in their workforce.	ISO 30400:2016 - Human resource management — Vocabulary, <u>https://www.iso.org/obp/ui/#iso:</u> <u>std:iso:30400:ed-1:v1:en</u>
Sustainable employability for the individual	long-term capability to acquire, create and maintain employment, through adaptation to changing employment, economic and personal conditions throughout different life stages.	ISO 30400:2016 - Human resource management — Vocabulary, <u>https://www.iso.org/obp/ui/#iso:</u> <u>std:iso:30400:ed-1:v1:en</u>
Talent	person who has or can develop the knowledge, skills, abilities or other characteristics to perform a function, job or role, as required.	ISO 30400:2016 - Human resource management — Vocabulary, <u>https://www.iso.org/obp/ui/#iso:</u> <u>std:iso:30400:ed-1:v1:en</u>
Talent management	implementation of integrated strategies to increase workplace (5.8)productivity (6.7), by developing improved processes for attracting (11.6), developing, retaining and utilizing people with special skills and aptitudes to meet current and future organizational needs.	ISO 30400:2016 - Human resource management — Vocabulary, <u>https://www.iso.org/obp/ui/#iso:</u> <u>std:iso:30400:ed-1:v1:en</u>



Voice	way people communicate their views and influence	ISO 30415:2021 Human resource
	matters that affect them. Voice can include	management — Diversity and
	workforce views on employment and organizational	inclusion,
	issues, which can enable participation and	https://www.iso.org/standard/71
	involvement of people in influencing organizational	<u>164.html</u>
	decision-making. Voice can be evident through	
	formal and informal mechanisms, including	
	engagement surveys, employee resource groups, and	
	consultations and negotiations that involve	
	workforce representatives, labour unions or work	
	councils where they exist.	
	Voice can include communications from customers,	
	people in the supply chain and other external	
	stakeholders, expressing expectations and concerns.	
Vulnerable group	group of individuals who share one or several	ISO 26000:2010 Guidance on
	characteristics that are the basis of discrimination or	social responsibility,
	adverse social, economic, cultural, political or health	https://www.iso.org/obp/ui/#iso:
	circumstances, and that cause them to lack the	std:iso:26000:ed-1:v1:en
	means to achieve their rights or otherwise enjoy	
	equal opportunities.	
Workplace	area(s) in which the worker's activities are carried	ISO 30400:2016 - Human
	out.	resource management —
		Vocabulary,
		https://www.iso.org/obp/ui/#iso:
		std:iso:30400:ed-1:v1:en